ELLIS
engage • educate • empower
ANNUAL REPORT 2016

Dear Friends,

2016 was an exciting year for Ellis. In January, Ellis was awarded one of the first grants from the Department of Early Education and Care for Early Education and Out of School Time. This award of $800,000 provided the seed to raise the remaining $3 million to complete the full renovation of our facility at 66 Berkeley Street. As you will see through the following pages, the building is in full construction mode with the expected date of completion in early spring of 2017.

With the celebration of the 4th anniversary of our Early Education Center at 58 Berkeley Street, we are thrilled to be completing renovations to expand our early education and school-age programming at 66 Berkeley Street. These accomplishments are not just about transforming spaces. They are about transforming the lives of every child, youth and elder who walks through our doors.

On May 6th at our Faces & Places Gala we honored Ellis Board President Lawrence Hughes, who was also retiring as the Chief Executive Office of BNY Mellon Wealth Management. Larry continues to be a leader in the community and remains President of Ellis' Board of Directors. We are thankful for his commitment and passion for the mission of our organization.

Another highlight this year came through our partnership with Boston Public Schools. Ellis' Early Education Center operates one of the 14 community-based K-1 classes for the City of Boston. Our K-1 classroom has been recognized as one of the highest performing classes in the state, ranking first in math activities and second for early language and literacy development. This is a remarkable accomplishment, thanks to the hard work of our teachers and program directors.

Each time I walk through our programs and see the children, youth and elders spending their day at Ellis, I'm deeply grateful to all of the individuals, foundations and corporations who contribute each year to make our work possible. All of thecurrent and past generations of children and families that have attended our programs are evidence of how important Ellis is to our community. Thank you for your commitment to Ellis and the families we support.

Sincerely,

Leo J. Delaney,
Chief Executive Officer

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Transforming 66 Berkeley Street

After months of meetings with architects, engineers, historical consultants, contractors, project managers, bankers, lawyers, and the donors who helped make it all possible, work began to renovate 66 Berkeley Street in early 2016. The interior demolition turned up very few issues of a major nature, which is always a concern when working in a building over a hundred years old. Within five months all interior demolition was complete. The windows, including the iconic rose window facing Berkeley Street, had been removed and an elevator shaft had been excavated and built.

Next came new electrical wiring, a new HVAC system and then roughing out the walls of the new classrooms and learning spaces. On the exterior, bricks were repointed and an old, defunct chimney was removed with the approval of the Massachusetts Historical Commission.

Weekly construction meetings helped us address issues as they arose and ensured the project stayed on budget. Early Education Program Director Maria Teixeira and School-Age Program Director Meisha Reece were involved in the selection of all fixtures and fittings, ensuring every classroom meets the highest standards for indoor learning environments.

CEO Delaney has been a hands-on supervisor throughout the project. His blue hard hat was a regular feature at 66 Berkeley. He believes attention to detail has been the key to the project's success.

The expansion in early education and school-age care provides a positive impact on Boston's working families. Ellis will now have the ability to operate both 58 and 66 Berkeley at full capacity. This increases efficiencies as well as maximizes revenues and provides a more stable and consistant operation that will ultimately benefit the Ellis staff and the families we serve.

It's not just about transforming space.

It's about transforming lives.

Building Ellis' Next Chapter

The main theme of 2016 was the renovation of 66 Berkeley and the new possibilities the project will bring to Ellis. In the meantime, all three of our core programs have been hard at work guiding the growth of young minds and supporting the needs of our adult clients.

While their permanent home at 66 Berkeley has been under construction, the School-Age Program built a new partnership with the Josiah Quincy Upper School, a neighborhood high school that has housed the program during the transition. Since the partnership began, Ellis' staff and students have received glowing reports from the Headmaster and administrators, showing how well respected the program is in the community. The Madison Park School-Age Program will also benefit from a new facility opening in April 2018, thanks to the expansion by the Madison Park Development Corporation.

Our Adult Day Health Program has passed the initial phase of licensing and will continue the process in 2017. Our staff continues to host special field trips and activities for our clients, including visits from volunteer groups from different businesses and schools in the community.

The Early Education Center at Ellis continues to provide high-quality education and care. Since September 2015, our K-1 classroom has been one of only five community-based K-1 classes chosen by Boston Public Schools to partner on a federally funded Preschool Expansion Grant (PEG). The PEG goal is to expand the number of classrooms in the public school system by enrolling 4 and 5 year old children. An evaluation conducted by nationally recognized consulting firm, Abt Associates, found that our K-1 classroom was one of the highest performing statewide.

As we prepare to move back to our home at 66 Berkeley, we look forward to expanding capacity in both our School-Age and Early Education Programs and supporting new families. We are about to embark on a new chapter at Ellis and are grateful to all of the corporations, foundations and individuals who have chosen to be a part of this exciting time in our history.

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Boston Public Schools
Massachusetts Department of Early Education and Care
Massachusetts Department of Elementary and Secondary Education
MassHealth

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Kristina and Evan Davis**
Coleen and Ted Dinneen**
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*** Ellis Staff Member**

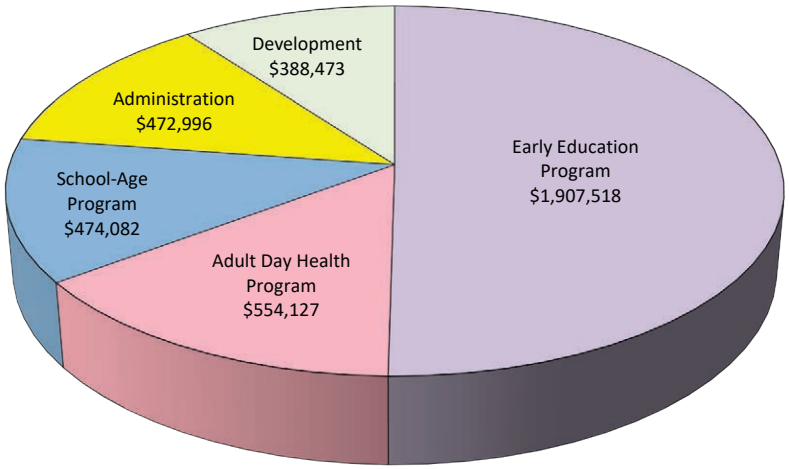
Although space constraints prevent us from listing gifts under $50, please know we are grateful for every dollar donated.

The Year in Numbers

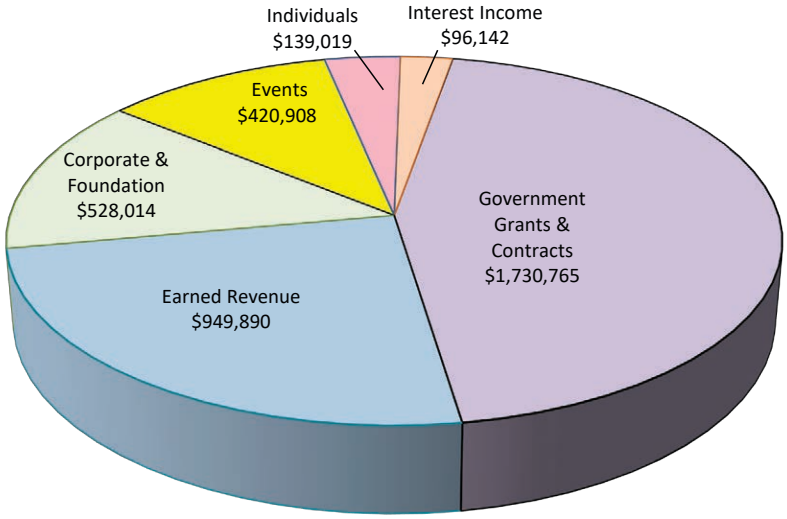
Balance Sheet June 30, 2016

Assets	
Cash and cash equivalents	$ 1,493,690
Accounts and pledges receivable	396,622
Prepaid expenses	5,451
Property and equipment - net	7,893,620
Total Assets	$ 9,789,383
Liabilites	
Notes payable	$ 3,137,738
Accounts payable	93,409
Accrued expenses	113,305
Deferred revenue and rent	33,493
Deposits	17,965
Total Liabilities	$ 3,395,910
Net Assets and Members' Capital	
Unrestricted	$ 4,865,193
Noncontrolling interest	684,613
Temporarily restricted	1,675,374
Permanently restricted	25,000
Total Net Assets	7,250,180
Members' capital	(856,707)
Total net assets and members' capital	6,393,473
Total Liabilities, Net Assets and Members' Capital	$ 9,789,383

Expenses



Revenue



66 Berkeley Street Construction By The Numbers...

57 buckets of joint compound

Approximately 200 pounds of nails and screws

3,500 feet of electrical cable

34 gallons of paint

132 sheets of plywood

84 new walls built

270+ sleepless nights for Leo

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www.ellismemorial.org